

**SERVICE
DELIVERY AND
BUDGET
IMPLEMENTATION
PLAN**

**2017/18
FINANCIAL YEAR**

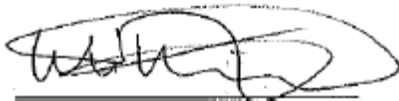
**JOE GQABI
DISTRICT
MUNICIPALITY**

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MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, Z.A. Williams, in my capacity as the Municipal Manager of the Joe Gqabi District Municipality submit this Service Delivery and Budget Implementation Plan (SDBIP) for the 2017/18 financial year for approval by the Executive Mayor. This SDBIP has been prepared in terms of the stipulated requirements of the Municipal Finance Management Act of 2003 and its Regulations.



Z.A Williams
Municipal Manager

Date: 05th June 2017

EXECUTIVE MAYOR'S APPROVAL

I, Z.I. Dumzela, in my capacity as the Executive Mayor of the Joe Gqabi District Municipality, hereby approve the Service Delivery and Budget Implementation Plan (SDBIP) for the 2017/18 financial year as required in terms of Section 53 (1)(c)(ii) of the Local Government: Municipal Finance Management Act of 2003.



Cllr. ZI Dumzela
Executive Mayor

Date: 20th June 2017

1.1 Legislative Imperative

In terms of Section 1(i) of the Local Government: Municipal Finance Management Act of 2003 (MFMA), the Service Delivery and Budget Implementation Plan (SDBIP) is defined as: “a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality’s delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:

- (a) projections for each month of:
 - (i) revenue to be collected by source; and
 - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter; and
- (c) any other matters that may be prescribed.”

In addition to the requirements as per the MFMA, Circular 13 as published by National Treasury requires the submission of a capital works plan. The MFMA requires the following to be included in the SDBIP of a municipality:

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years

2. SDBIP, Budget and IDP linkage

The SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality. It details the plans for the implementation of IDP and budget by spelling out service delivery indicators and targets for attainment in the municipal financial year. The process for preparing and approving the SDBIP is depicted in diagram 1 below. The SDBIP serves as a contract between the administration, the Council and the community, expressing the objectives set by the Council as quantifiable outputs and outcomes that can be implemented by the administration over the a period of twelve months starting from July to June of the budget year. This SDBIP will provide the basis for measuring performance of the Joe Gqabi District Municipality (JGDM) in the delivery of services and expenditure of the budget. MFMA Circular 13 states that the SDBIP provides the vital link between an executive mayor, municipal Council and the administration, as shown in diagram 2 below. Thus, the SDBIP facilitates the process of holding management and accountable for their performance.

Process for preparing and approving the SDBIP

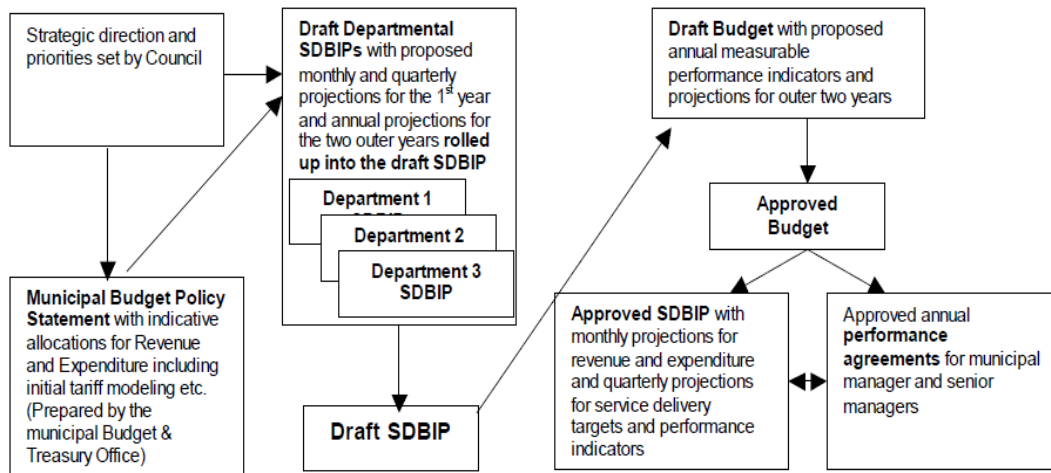


Diagram 1: SDBIP preparation and approval process

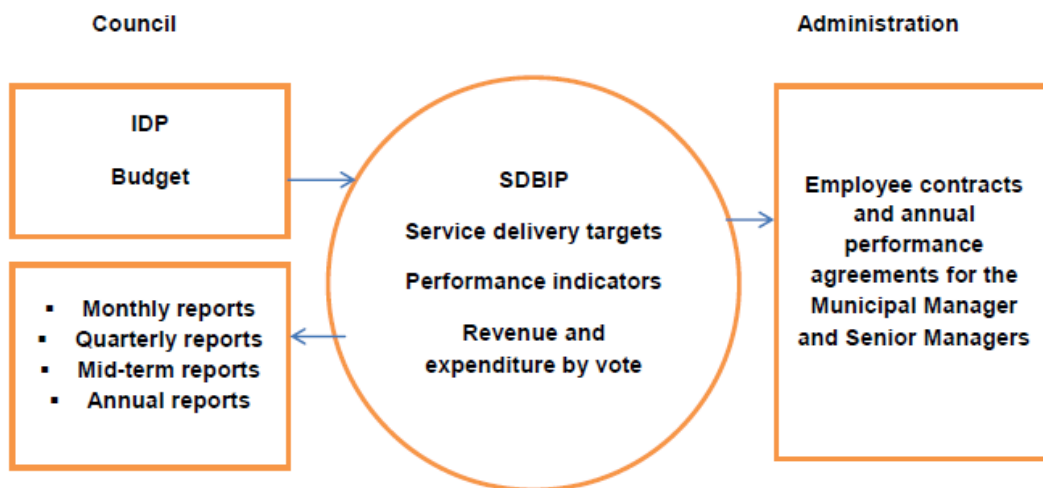


Diagram 2: IDP, budget, SDBIP and administration link

The IDP and budget set Council’s service delivery and budget targets focusing on both revenue and expenditure per vote. It is imperative that in-year mechanisms are able to measure performance and progress on a continuous basis. Hence, the end-of-year targets will be based on quarterly SDBIP targets. Thus, this SDBIP will therefore determine the performance agreements of the Municipal Manager and senior managers including the outputs, outcomes and deadlines for which they will be held responsible.

2.1 DC14 Joe Gqabi - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

DC14 Joe Gqabi - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand												
FM01: Comply with all statutory financial reporting and management		A								2	-	-
GG02: Regular and effective communication with communities		B								15	-	-
GG05: Establish and support municipal oversight systems, mechanisms and processes		C								5	-	-
ID01: Effectively empower and develop the Council's workforce		D								50	-	-
ID04: Maintain good working conditions for staff		E								80	40	-
ID07: Ensure legislative compliance and improved legal capacity of the District		F								60	30	-
ID08: Strategically utilise ICT to improve government efficiency		G								1 275	1 250	1 250
LED06: Identify, support and implement economic development flagship and anchor projects		H								10	-	-
SD01: Maintain and rehabilitate all water and sanitation infrastructure		I								7 750	10 226	9 866
SD05: Expand and fast track the provision of universal access to water and sanitation		J								214 640	229 900	258 072
SD06: Provide and improve the quality of municipal health services		K								945	-	-
		L										
		M										
		N										
		O										
		P										
Allocations to other priorities			3									
Total Capital Expenditure			1	-	-	-	-	-	-	224 832	241 446	269 188

2.2 DC14 Joe Gqabi - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand												
FM01: Comply with all statutory financial reporting and management										22 075	22 266	23 745
FM02: Improve financial administrative capacity										2 129	2 254	2 385
FM03: Implement anti-fraud and anti-corruption measures										300	318	337
FM04: Implement Revenue enhancement Strategy										24 738	26 222	27 795
FM05: Ensure and Maintain Clean Governance										14 835	15 721	16 657
GG01: Promote intergovernmental cooperation initiatives										1 933	2 048	2 169
GG02: Regular and effective communication with communities										8 744	9 265	9 812
GG03: Work closely with traditional leadership structures in the implementation of rural development programmes										352	373	396
GG04: Strengthen Internal Communications										80	85	90
GG05: Establish and support municipal oversight systems, mechanisms and processes										26 488	28 054	29 688
GG06: Facilitate Implementation of HIV and AIDS programmes										53	56	60
GG07: Facilitate implementation of programmes supporting the special groups (SPU)										2 606	2 761	2 924
ID01: Effectively empower and develop the Council's workforce										15 638	16 564	17 533
ID03: Attract, retain and encourage skills transfer initiatives										1 395	1 479	1 567
ID04: Maintain good working conditions for staff										19 031	20 170	21 375
ID06: Ensure that funded vacant posts are filled										930	986	1 045
ID07: Ensure legislative compliance and improved legal capacity of the District										4 795	5 081	5 383
ID08: Strategically utilise ICT to improve government efficiency										12 382	11 928	12 460
ID09: Implement effective planning and reporting mechanisms										17	18	19
LED02: Encourage improvement of access to government services in farming areas										600	636	674
LED05: Facilitate and actively participate in youth development programmes										561	594	630
LED06: Identify, support and implement economic development flagship and anchor projects										15 799	13 507	14 278
SD01: Maintain and rehabilitate all water and sanitation infrastructure										158 037	167 458	177 394
SD03: Provide fire, emergency and rescue services										23 856	25 284	26 795
SD05: Expand and fast track the provision of universal access to water and sanitation										99 620	81 406	79 851
SD06: Provide and improve the quality of municipal health services										13 248	14 032	14 851
SD07: Support rehabilitation of all road networks throughout the District										40 180	42 186	2 329
SD08: Implement working for water and working for wetlands										11 506	-	-
Allocations to other priorities												
Total Expenditure			1	-	-	-	-	-	-	521 927	510 755	492 245

3. Monthly projections of revenue to be collected for each source

This section deals with monthly projections of revenue to be collected for each source and monthly projections of expenditure (operating and capital) and revenue for each vote. One of the most important and basic priorities for any municipality is to collect all revenue as budgeted for. The failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The SDBIP information on revenue will be monitored and reported monthly by the Municipal Manager in terms of section 71(1)(a) and (e). Monthly projections of expenditure (operating and capital) and revenue for each vote projections relate to cash paid and should reconcile to the cash flow statement adopted with the budget documentation. Each key GFS function is a “vote” and must have associated with it as appropriate: operating expenditure; revenue; capital expenditure; and measurable performance objectives. The SDBIP should show monthly projections of revenue by vote in addition to revenue by source. When reviewing budget projections against actual, it would be useful to consider revenue and expenditure by vote in order to gain a more complete picture than provided by reviewing expenditure only. The section 71(1) (c), (d) and (f) MFMA monthly report requires reporting against such monthly projections in the SDBIP.

3.1 Budgeted monthly revenue and expenditure

Description R thousand	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source																
Property rates																
Service charges - electricity revenue																
Service charges - water revenue		8 880	8 880	8 880	8 880	8 880	8 880	8 880	8 880	8 880	8 880	8 880	8 880	106 558	112 951	119 728
Service charges - sanitation revenue		2 403	2 403	2 403	2 403	2 403	2 403	2 403	2 403	2 403	2 403	2 403	2 403	28 838	30 569	32 403
Service charges - refuse revenue																
Service charges - other																
Rental of facilities and equipment		1	1	1	1	1	1	1	1	1	1	1	1	9	10	10
Interest earned - external investments		470	413	363	326	186	98	403	363	326	403	363	326	4 040	4 272	4 528
Interest earned - outstanding debt		1 088	1 090	1 089	1 090	1 088	1 092	1 088	1 093	1 094	1 088	1 089	1 089	13 078	13 863	14 694
Dividends received																
Fines, penalties and forfeits																
Licences and permits																
Agency services		63	63	63	63	64	180	64	64	64	64	64	180	992	800	
Transfers and subsidies		112 370	3 366	3 366	6 266	98 400	3 166	6 266	3 366	105 873	6 273	3 366	3 366	355 444	351 466	336 867
Other revenue			39	39	39	39		39	39	39	39	39	39	388	411	435
Gains on disposal of PPE																
Total Revenue (excluding capital)		125 275	16 255	16 203	19 068	111 060	15 819	19 143	16 207	118 679	19 151	16 204	16 283	509 348	514 341	508 666
Expenditure By Type																
Employee related costs		14 381	14 381	14 381	14 381	28 762	14 381	14 381	14 381	14 381	14 381	14 381	14 381	186 951	195 802	186 508
Remuneration of councillors		604	604	604	604	1 207	604	604	604	604	604	604		7 242	7 670	8 115
Debt impairment		1 739	1 739	1 739	1 739	1 739	1 739	1 741	1 739	1 740	1 740	1 740	1 740	20 875	22 128	23 455
Depreciation & asset impairment		3 910	3 910	3 910	3 910	3 910	3 910	3 910	3 910	3 910	3 910	3 910	3 910	46 921	49 706	52 658
Finance charges							1 147						1 147	2 294	2 432	2 577
Bulk purchases				2 250			2 250			2 250			2 250	9 000	9 540	10 112
Other materials																
Contracted services		10 624	10 165	12 137	10 152	9 781	9 580	11 446	7 446	10 108	7 386	6 416	6 265	111 507	100 339	101 493
Transfers and subsidies		5 580				5 759		5		5 161				16 505	17 496	18 545
Other expenditure		12 575	8 273	7 484	9 245	8 501	12 608	12 858	9 208	11 964	9 887	8 382	5 992	116 976	110 726	107 424
Loss on disposal of PPE																
Total Expenditure		49 413	39 071	42 505	40 029	59 659	46 218	44 945	37 288	50 118	37 908	35 432	35 685	518 272	515 836	510 888
Surplus/(Deficit)		75 862	(22 816)	(26 302)	(20 961)	51 402	(30 398)	(25 802)	(21 081)	68 560	(18 757)	(19 228)	(19 402)	(8 924)	(1 495)	(2 222)
(monetary allocations) (National / (monetary allocations) (National / Transfers and subsidies - capital (in-kind - all)		92 555			24 510	62 586		27 090		47 414				254 155	232 626	246 125
Surplus/(Deficit) after capital		168 417	(22 816)	(26 302)	3 549	113 988	(30 398)	1 288	(21 081)	115 974	(18 757)	(19 228)	(19 402)	245 231	231 131	243 903
Taxation																
Attributable to minorities																
Share of surplus/ (deficit) of																
Surplus/(Deficit)	1	168 417	(22 816)	(26 302)	3 549	113 988	(30 398)	1 288	(21 081)	115 974	(18 757)	(19 228)	(19 402)	245 231	231 131	243 903

3.2 Monthly capital expenditure (municipal vote)

Description	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Multi-year expenditure to be appropriated																
Vote 1 - MANAGEMENT SERVICES													-	-	-	-
Vote 2 - FINANCIAL SERVICES													-	-	-	-
Vote 3 - CORPORATE SERVICES													-	-	-	-
Vote 4 - TECHNICAL SERVICES	29 633	21 966	21 962	23 779	22 095	21 353	21 353	19 643	18 553	17 990	17 920	17 908	254 155	232 626	246 125	
Vote 5 - COMMUNITY SERVICES													-	-	-	-
Vote 6 - INSTITUTIONAL SUPPORT AND ADVANCEMENT													-	-	-	-
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Capital multi-year expenditure sum	29 633	21 966	21 962	23 779	22 095	21 353	21 353	19 643	18 553	17 990	17 920	17 908	254 155	232 626	246 125	
Single-year expenditure to be appropriated																
Vote 1 - MANAGEMENT SERVICES		141							50				-	191	35	40
Vote 2 - FINANCIAL SERVICES	5					20							-	25	-	-
Vote 3 - CORPORATE SERVICES	50			250			60	250		80			-	690	70	-
Vote 4 - TECHNICAL SERVICES							500	500					-	1 000	-	-
Vote 5 - COMMUNITY SERVICES			600				545						-	1 145	400	-
Vote 6 - INSTITUTIONAL SUPPORT	50						1 290						-	1 340	1 250	1 250
Vote 7 - [NAME OF VOTE 7]													-	-	-	-
Capital single-year expenditure sum	105	141	600	250	20	-	2 395	750	50	80	-	-	4 391	1 755	1 290	
Total Capital Expenditure	29 738	22 107	22 562	24 029	22 115	21 353	23 748	20 393	18 603	18 070	17 920	17 908	258 546	234 381	247 415	

3.3 Monthly revenue and expenditure (municipal vote)

Description	Budget Year 2017/18												Medium Term Revenue and		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand															
Revenue by Vote															
Vote 1 - MANAGEMENT SERVICES	2 000	10										-	2 010	-	-
Vote 2 - FINANCIAL SERVICES	75 860	403	363	326	76 717	98	403	363	88 816	403	363	326	244 440	264 534	279 753
Vote 3 - CORPORATE SERVICES	1	240	240	240	240	1	240	240	240	240	240	240	2 397	2 421	2 445
Vote 4 - TECHNICAL SERVICES	136 112	15 602	15 601	40 112	96 690	15 605	42 691	15 605	77 037	15 608	15 602	15 601	501 866	480 013	472 593
Vote 5 - COMMUNITY SERVICES	2 900	-	-	2 900	-	116	2 900	-	-	2 900	-	116	11 832	-	-
Vote 6 - INSTITUTIONAL SUPPORT AND ADVANCEMENT	957											-	957	-	-
Vote 7 - [NAME OF VOTE 7]												-	-	-	-
Total Revenue by Vote	217 830	16 255	16 203	43 578	173 646	15 819	46 233	16 207	166 093	19 151	16 204	16 283	763 503	746 967	754 791
Expenditure by Vote to be appropriated															
Vote 1 - MANAGEMENT SERVICES	4 256	3 038	3 750	2 552	7 504	2 866	3 073	5 731	4 357	2 940	3 304	2 854	46 224	44 558	47 153
Vote 2 - FINANCIAL SERVICES	4 515	3 987	3 904	4 226	5 452	9 498	7 107	3 901	3 955	4 202	4 218	5 131	60 097	63 239	67 165
Vote 3 - CORPORATE SERVICES	3 580	3 324	4 998	3 356	6 969	3 089	5 045	4 043	6 324	4 010	3 386	3 727	51 849	54 938	58 164
Vote 4 - TECHNICAL SERVICES	27 879	25 079	22 679	25 079	27 785	24 175	22 452	19 523	23 241	20 596	20 819	18 044	277 350	278 696	260 337
Vote 5 - COMMUNITY SERVICES	8 081	2 546	5 610	2 467	10 107	5 440	4 765	2 719	10 938	4 007	2 609	4 768	64 059	55 793	58 534
Vote 6 - INSTITUTIONAL SUPPORT	1 102	1 097	1 564	2 349	1 842	1 150	2 503	1 372	1 303	2 152	1 098	1 161	18 693	18 613	19 535
Vote 7 - [NAME OF VOTE 7]												-	-	-	-
Total Expenditure by Vote	49 413	39 071	42 505	40 029	59 658	46 218	44 945	37 288	50 118	37 908	35 432	35 685	518 272	515 836	510 888
Surplus/(Deficit) before assoc.	168 417	(22 816)	(26 302)	3 549	113 988	(30 398)	1 288	(21 081)	115 974	(18 757)	(19 228)	(19 402)	245 231	231 131	243 903
Taxation													-	-	-
Attributable to minorities													-	-	-
Share of surplus/ (deficit) of associate													-	-	-
Surplus/(Deficit)	168 417	(22 816)	(26 302)	3 549	113 988	(30 398)	1 288	(21 081)	115 974	(18 757)	(19 228)	(19 402)	245 231	231 131	243 903

4. Quarterly projections of service delivery targets and performance indicators for each vote

KPA 1: Service Delivery and Infrastructure provision

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual (unaudited))		2017/18 FY Target	Qtr. 1 Target	Qtr. 2 Target	Qtr. 3 Target		
Provide access to basic services	SD01: Develop and maintain water and sanitation infrastructure	SD01-01	% compliance with SANS 241 for drinking water quality	93.4%	95.18%	97%	N/A	N/A	N/A	97%	BDS report	WSP
		SD01-02	Number of reservoirs constructed	N/A	New Indicator	15	N/A	N/A	N/A	15	1.Report to Standing Committee 2. Closeout report	WSP
		SD01-03	Number of new water sources provided	N/A	New Indicator	5	N/A	N/A	N/A	5	1.Report to Mayco	WSP
		SD01-04	Number of monthly water quality reports submitted	N/A	New Indicator	12	3	3	3	3	1. Reports to Standing committee	WSP

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual (unaudited))	2017/18 FY Target	Qtr. 1 Target	Qtr. 2 Target	Qtr. 3 Target	Qtr. 4 Target		
	SD02: Provide responsive and efficient disaster management, emergency and rescue services	SD02-01	Ratio of fire incidents responded to as a proportion of entries in the Occurrence Book.	01:01	01:01	01:01	01:01	01:01	01:01	01:01	Report to top Management as per the Incident Occurrence Book	Community Services
	SD03: Expand and fast-track the provision of universal access to basic services	SD03-01	% of households earning less than R1100 per month with access to free basic services (water and sanitation)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	N/A	N/A	N/A	100% of registered households (indigents)	1.Council Resolution 2.List of Beneficiaries 3.Report to top Management	Finance
		SD03-02	% of households with access to basic level of water	78%	83%	88%	N/A	N/A	N/A	88%	Report to Mayco	Community Services
		SD03-03	% of households with access to a basic level of sanitation	90%	97%	100%	N/A	N/A	N/A	100%	Report to Mayco	Community Services
		SD03-04	Number of households provided with portable water connections	N/A	New Indicator	5000	N/A	N/A	N/A	5000	1. Report to Standing Committee 2. Closeout report	Technical Services

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual (unaudited))	2017/18 FY Target	Qtr. 1 Target	Qtr. 2 Target	Qtr. 3 Target	Qtr. 4 Target		
		SD03-05	Number of households provided with sanitation service (toilets)	N/A	New Indicator	5000	N/A	N/A	N/A	5000	1. Report to Standing Committee 2. Closeout report	Technical Services
	SD04: Render effective municipal health services	SD04-01	Number of monthly inspections on each of urban waste site	10 waste sites inspected 12 times 2 waste inspected 11 times 1 waste site inspected 10 times	12 inspections of 13 waste sites	12 inspections of 13 waste sites	3 inspections of 13 waste sites	3 inspections of 13 waste sites	3 inspections of 13 waste sites	3 inspections of 13 waste sites	Waste Inspection report	Community Services
		SD04-02	Number of inspections on food premises	229	27 premises inspected 4 times 162 premises inspected 3 times 31 premises inspected 2 times 21 premises inspected 1 time (Total 241)	4 inspections of 120 premises	4 inspections of 120 premises	1 inspection of 120 premises	1 inspection of 120 premises	1 inspection of 120 premises	1 inspection of 120 premises	Inspection report

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual (unaudited))	2017/18 FY Target	Qtr. 1 Target	Qtr. 2 Target	Qtr. 3 Target	Qtr. 4 Target		
	SD05: Support rehabilitation of road networks in the District	SD05-01	Number of kilometres of gravel roads graded	3321km	2429km	2800km	700 km	700km	700km	700km	1. Report to Standing Committee	Technical Services

KPA 2: Local Economic Development

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD 2017/18 FY TARGET	QUARTERLY TARGETS (2017/18 FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		Qrt. 1 Target	Qrt. 2 Target	Qrt.3Target	Qrt. 4 Target		
Facilitate and implement job creation and poverty alleviation initiatives	LED01: implement and expand implementation of EPWP and other job creation initiatives	LED01-01	Number of jobs created through local economic development initiatives including capital projects	2380	2502	2050	500	500	500	550	1.Report to Standing Committee	Technical Services & WSP
	LED02: Implement working for water and working for wetlands	LED02-01	Number of jobs created through working for water and working for wetlands	2494	1228	1470	524	524	422	N/A	1.Report to Standing Committee 2.Employment report to the funder	Community Services
	LED03: Support and facilitate rural development and poverty alleviation programmes	LED03-01	Number of initiatives implemented on livestock improvement	N/A	New Indicator	1	N/A	N/A	1	N/A	Report to Standing Committee	OMM

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD 2017/18 FY TARGET	QUARTERLY TARGETS (2017/18 FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		Qrt. 1 Target	Qrt. 2 Target	Qrt.3Target	Qrt. 4 Target		
	LED04: Facilitate and actively participate in youth, women and disability development programmes	LED04-01	Number of reports on SMME Economic Empowerment initiatives implemented	N/A	New Indicator	1	N/A	1	N/A	N/A	1. Report to Standing Committee	OMM
Facilitate and support regional economic development initiatives	LED05: Facilitate and support local economic development initiatives	LED05-01	% of procurement allocated to local businesses	N/A	New Indicator	30%	N/A	N/A	N/A	30%	1. Procurement report to Standing Committee	Technical Services
		LED05-02	Number of spots where free WIFI is implemented/ installed	N/A	New Indicator	2 Hot Spots (Barkly East and Aliwal North)	N/A	N/A	Free Wifi hotspot in Barkly East	Free Wifi hotspot in Aliwal North	1. Proof of installation 2. Reports to Standing Committee	Institutional Support & Advancement
		LED05-03	Number of community members trained	N/A	New Indicator	50	N/A	N/A	N/A	50	1. Attendance Registers 2. Training reports to Training Committee	Corporate Services

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		2017/18 FY TARGET	Qrt. 1 Target	Qrt. 2 Target	Qrt.3Target		
	LED06: Support and participate in initiatives geared towards revitalization of towns and settlements	LED06-01	Number of partnerships initiated on revitalization of towns	N/A	New Indicator	1 (Sterkspruit)	N/A	N/A	N/A	1 (Sterkspruit)	1. Signed SLA 2. Report to Standing Committee	OMM
	LED07: Strengthen tourism development and related businesses	LED07-01	Number of reports on tourism awareness campaigns conducted	N/A	New Indicator	1	N/A	N/A	N/A	1	1. Report to Standing Committee 2. Attendance Register	OMM

KPA 3: Financial Viability and Management

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD 2017/18 FY TARGET	QUARTERLY TARGETS (2017/18 FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17FY (Actual Unaudited)		Qtr. 1 Target	Qtr. 2 Target	Qtr.3 Target	Qtr.4 Target		
Ensure sound and effective financial management and reporting	FM01: Comply with all statutory financial management and reporting requirements	FM01-01	% of capital budget actually spent on capital projects identified in the IDP	100%	84%	100%	15%	25%	30%	30%	Income and expenditure report	Technical Services
		FM01-02	Cost coverage ratio	1.08	1.5	2.02	2.02	2.02	2.02	2.02	S71 Report to Council	Finance
		FM01-03	% of budget actually spent on implementing workplace skills plan	94%	100%	100%	N/A	N/A	N/A	100%	Income and Expenditure report	Corporate Services
		FM01-04	% of operational budget allocated for repairs and maintenance	N/A	New Indicator	8%	N/A	N/A	N/A	8%	1. Approved budget	Finance
		FM01-05	Debt coverage ratio	1.74	1.4	2.03	2.03	2.03	2.03	2.03	S71 Report to Council	Finance
		FM01-06	Outstanding service debtors to revenue ratio	2.35	3.85	1.8	1.8	1.8	1.8	1.8	Debtors Report	Finance

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17FY (Actual Unaudited)	2017/18 FY TARGET	Qtr. 1 Target	Qtr. 2 Target	Qtr.3 Target	Qtr.4 Target		
		FM01-07	Annual Financial statements developed by August 2017	Annual Financial Statements developed by August 2015	Annual Financial Statements developed by August 2016	Annual Financial Statements developed by August 2017	Annual Financial Statements developed by August 2017	N/A	N/A	N/A	1. AFS 2. Council resolution 3. Proof of submission to AG	Finance
		FM01-08	% of operational budget actually spent	97%	86.5%	100%	15%	25%	30%	30%	1. Income and Expenditure report 2. Audited AFS	Finance
		FM01-09	% of conditional grants spent	100% (MIG)	100% (MIG)	100%	25%	25%	25%	25%	Income and expenditure report	Finance
		FM01-10	% of Working for Wetland rehabilitation programme budget spent	100%	100%	100%	N/A	N/A	N/A	100%	1. Grant expenditure report 2. Income and Expenditure report	Community Services
		FM01-11	% of alien plants eradication programme (working for water budget spent	35.6%	99.69%	100%	N/A	N/A	N/A	100%	1. Grant expenditure report 2. Income and Expenditure report	Community Services

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD 2017/18 FY TARGET	QUARTERLY TARGETS (2017/18 FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17FY (Actual Unaudited)		Qtr. 1 Target	Qtr. 2 Target	Qtr.3 Target	Qtr.4 Target		
	FM02: Implement revenue collection and enhancement strategy initiatives	FM02-01	% of billed revenue collected	N/A	New Indicator	100%	25%	25%	25%	25%	1. Report to Standing Committee	Finance
		FM02-02	Install pre-paid meter readers	N/A	New Indicator	Prepaid meters installed in Maclear and Aliwal North	N/A	Prepaid meters installed in Aliwal North	Prepaid meters installed in Maclear	N/A	1. Closeout report 2. Report to Standing Committee	Finance
	FM03: Implement anti-fraud and anti-corruption measures	FM03-01	Number of anti-fraud and anti-corruption workshop	1	1	1	N/A	1	N/A	N/A	1. Attendance Register 2. Report to Standing Committee	OMM
		FM03-02	Number of SCM quarterly reports submitted to the Council	N/A	3	4	1	1	1	1	1.SCM reports submitted to the Council 2. Council resolution	Finance

KPA 4: Institutional Development and Transformation

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)				EVIDENCE	RESPONSIBLE DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)	2017/18 FY Target	Qtr. 1 Target	Qtr. 2 Target	Qtr. 3 Target	Qtr.4 Target		
Improve human resource capacity and potential	ID01: Effectively empower and develop the Council's workforce and communities	ID01-01	Number of people from employment equity target groups employed in the three highest levels of management in compliance with EEP	9	10	23	N/A	N/A	N/A	23	Report to Standing Committee	Corporate Services
		ID01-02	Number of Councillor' training initiatives undertaken	New Indicator	5	5	1	1	1	2	1. Attendance registers 2. Quarterly training reports to Training Committee	Corporate Services
		ID01-03	Number of MSCOA training initiatives undertaken for Staff and Councillors	N/A	New Indicator	2	N/A	N/A	N/A	2	1. Attendance registers 2. Training report to Standing Committee	Corporate Services
		ID01-04	Number of internships & learnerships opportunities created	66	70	53	N/A	N/A	N/A	53	1. Report to Standing Committee	Corporate Services

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2017/18 FY Target	QUARTERLY TARGETS (2017/18 FY)				EVIDENCE	RESPONSIBLE DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		Qtr. 1 Target	Qtr. 2 Target	Qtr. 3 Target	Qtr.4 Target		
	ID02: Attract, retain and develop a base of scarce skills encourage skills transfer initiatives	ID02-01	Fill all budgeted vacant posts	N/A	New Indicator	All vacant budgeted posts filled	N/A	N/A	N/A	All vacant budgeted posts filled	1. Report to management	Corporate Services
	ID03: Maintain conducive working conditions for staff	ID03-01	Number of LLF meetings held	5	4	4	1	1	1	1	1. Minutes 2. Attendance Registers	Corporate Services

KPA 5: Good Governance and Public Participation

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2017/18 FY Target	QUARTERLY TARGETS (2017/18FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		Qtr. 1 Target	Qtr. 2 Target	Qtr. 3 Target	Qtr. 4 Target		
Facilitate intergovernmental cooperation and coordination	GG01: Support and participate in intergovernmental cooperation initiatives	GG01-01	Number of DIMAFO meetings held	Not Achieved	2	2	1	N/A	1	N/A	1. Minutes 2. Attendance Register	Institutional Support and Advancement
	GG02: Create and maintain stakeholder engagement initiatives	GG02-01	Number of Council meetings held	9	11	9	3	2	2	2	1. Minutes 2. Attendance Register	Corporate Services
		GG02-02	Conduct Community satisfaction survey	Community Survey was conducted	Community Satisfaction Survey conducted	Community Satisfaction Survey conducted	N/A	N/A	Community Satisfaction Survey conducted	N/A	1. Community satisfaction survey report 2. Report to Standing Committee	Institutional Support and Advancement
		GG02-03	Number of Mayoral outreach programs held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	N/A	N/A	N/A	1 Mayoral outreach held in each Local Municipality	1. Attendance Registers 2. Outreach report	OMM

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS (2017/18FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)	2017/18 FY Target	Qtr. 1 Target	Qtr. 2 Target	Qtr. 3 Target	Qtr. 4 Target		
		GG02-04	Hold State of the District Address	New Indicator	Annual District State of the District held	Annual District State of the District held	N/A	N/A	N/A	Annual District State of the District held	1. Report to Standing Committee	Institutional Support and Advancement
	GG03: Provide support to local municipalities	GG03-01	Number of IDP/PMS, IT and Internal Audit support initiatives with local municipalities	N/A	New Indicator	3	N/A	1	1	1	1. Report to Standing Committee 2. Attendance Registers	Support and Advancement
	GG04: Facilitate environmental management and conservation	GG04-01	Number of reports on implementation of working for water and wetlands programme	N/A	New indicator	1	N/A	N/A	N/A	1	1. Report to Standing Committee	Community Services
Communicate effectively with communities	GG05: Ensure effective internal communications and communities with communities	GG05-01	Number of public participation engagements held	N/A	New Indicator	1 public participation engagement held in each local municipality	N/A	1 public participation engagement held in Walter Sisulu local municipality	1 public participation engagement held in Senqu local municipality	1 public participation engagement held in Elundini local municipality	1. Reports to Standing Committee 2. Attendance registers	Institutional Support and Advancement

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2017/18 FY Target	QUARTERLY TARGETS (2017/18FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		Qtr. 1 Target	Qtr. 2 Target	Qtr. 3 Target	Qtr. 4 Target		
	GG06: Work closely with traditional leaders	GG06-01	Number of traditional leaders forum meetings held	2	3	4	1	1	1	1	1. Minutes 2. Attendance Register	Institutional Support and Advancement
Establish and support municipal oversight systems, mechanisms an processes	GG07: Ensure and maintain clean governance	GG07-01	Compile 2016/17 FY annual report	Annual Report approved by Council	Annual Report approved by Council	Annual Report approved by Council	N/A	N/A	Draft Annual Report tabled before Council	Annual Report approved by Council	1. Approved Annual Report. 2. Council Resolution	OMM
		GG07-02	Compile 2018/19 FY MTEF Budget	2016/7 FY MTEF Budget approved by Council	2017/18FY MTEF Budget approved by Council	2018/19 FY MTEF Budget approved by Council	N/A	N/A	Draft 2018/19 MTEF Budget tabled before Council	2018/19 MTEF Budget approved by Council	1. Approved Budget 2. Council Resolution	Finance
		GG07-03	Compile 2018/19 FY IDP	2016/17 final reviewed IDP approved by Council	2017/18 reviewed IDP approved by Council	2018/19 FY IDP compiled and approved by Council	N/A	N/A	Draft 2018/19 FY IDP tabled before by Council	2018/19 FY IDP approved by Council	1. 2018/19 IDP 2. Council resolution	OMM

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2017/18 FY Target	QUARTERLY TARGETS (2017/18FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		Qtr. 1 Target	Qtr. 2 Target	Qtr. 3 Target	Qtr. 4 Target		
		GG07-04	Number of signed performance agreements for Directors & Managers directly reporting to the Municipal Manager including the Municipal Manager	5	7	7	7	N/A	N/A	N/A	7 signed performance agreements	OMM
		GG07-05	Number of Institutional Risk Assessment workshops conducted	N/A	1	1	1	N/A	N/A	N/A	1. Attendance Register 2. Institutional Risk Register	OMM
		GG07-06	Maintain clean audit outcomes	2014/15 FY Clean audit achieved	2015/16 FY Clean audit maintained	Clean audit maintained	N/A	N/A	Clean audit maintained	N/A	Audit report	All Directors
		GG07-07	Number of MPAC meetings held	4	4	4	1	1	1	1	1. Minutes 2. Attendance Registers	OMM
		GG07-08	Number of Audit and Performance Committee meetings held	6	5	5	1	2	1	1	1. Minutes 2. Attendance Registers	OMM

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS (2017/18FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)	2017/18 FY Target	Qtr. 1 Target	Qtr. 2 Target	Qtr. 3 Target	Qtr. 4 Target		
		GG07-09	Number of institutional quarterly performance reports tabled before Council	4	4 Quarterly institutional performance reports tabled before Council	4	1	1	1	1	1. Quarterly report 2. Council resolution	OMM
Facilitate the development of a healthy and inclusive society	GG08: Facilitate Implementation of HIV and AIDS programmes	GG08-01	Number of HIV& AIDS staff and councillor's workshops conducted	N/A	New Indicator	1	N/A	N/A	1	N/A	1.Attendance Registers 2. Report to Standing Committee	OMM
		GG08-02	Number of HIV&AIDS Community awareness campaigns conducted per LM	N/A	New Indicator	1	N/A	N/A	1	N/A	1. Attendance Registers 2. Report to Standing Committee	OMM
	GG09: Facilitate Implementation of programmes supporting the special groups (SPU)	GG09-01	Hold District Mayoral Cup	District Mayoral Cup held	Not Achieved	District Mayoral Cup held	District Mayoral Cup held	N/A	N/A	N/A	1.Report to the Standing Committee 2. Attendance Registers	OMM

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS (2017/18FY)				EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)	2017/18 FY Target	Qtr. 1 Target	Qtr. 2 Target	Qtr. 3 Target	Qtr. 4 Target		
		GG09-02	Hold District Sondela Youth Festival	District Sondela Youth Festival held	N/A	District Sondela Youth Festival held	N/A	N/A	District Sondela Youth Festival held	N/A	1. Report to Standing Committee	OMM

5. Three - year capital works plan (2017/18 to 2019/2020 financial years)

No.	PROJECT NUMBER	PROJECT NAME	LM	PROJECT TYPE	Project Status	APPROVED BUDGET	SOURCE OF FUNDING	BUDGET IMPLICATION	Projected Expenditure for 2011/2012	Projected Expenditure for 2017/2018	Projected Expenditure for 2018/2019	Projected Expenditure for 2019/2020
				WATER	for example							
				SANITATION	Not yet registered							
				ROADS	Design and Tender							
				SOLID WASTE	Construction							
				STREET LIGHTING.	indicate for any status					(Incl. VAT)	(Incl. VAT)	(Incl. VAT)
				PUBLIC MUNICIPAL SERVICES								
		MIG										
	MIG/EC2015106	Ugie Bulk Water Infrastructure Phase 2	Elundini	Water	Design	R 100 243 070	MIG	CAPITAL		R 10 000 000	R 13 000 000	R 15 000 000
	MIG/EC1211	Mt Fletcher Villages - Bulk Water Supply Scheme	Elundini	Water	Construction	R 152 000 000	MIG	CAPITAL	0.00	R 2 000 000	R 0	R 0
	MIG/EC1126	Sterkspruit: Upgrading of WTW and Bulk Lines	Senqu	Water	Construction	R 110 000 000	MIG	CAPITAL	2 500 000.00	R 17 500 000	R 10 000 000	R 0
	MIG/EC20110052	Senqu Rural Sanitation Programme	Senqu	Sanitation	Construction	R 102 761 477	MIG	OPERATIONAL	45 000 000.00	R 25 000 000	R 20 000 000	R 25 000 000
	EC2012012	Senqu Rural Water Programme	Senqu	Water	Construction	R 85 000 000	MIG	CAPITAL	R 40 000 000	R 20 000 000	R 25 000 000	R 10 000 000
	MIG/EC20100001	Elundini Rural Sanitation Programme	Elundini	Sanitation	Construction	R 182 117 245	MIG	OPERATIONAL	R 45 000 000	R 25 000 000	R 20 000 000	R 25 000 000
	EC20110081	Elundini Rural Water Programme	Elundini	Water	Tender	R 143 813 803	MIG	CAPITAL	R 40 000 000	R 10 000 000	R 30 000 000	R 30 000 000
	EC20100004	Jamestown sanitation Phase 2	WSLM	Sanitation	Construction	R 38 550 081	MIG	CAPITAL	2 000 000.00	R 15 000 000	R 15 000 000	R 15 000 000
	EC2012142	Maclear Upgrading of Bulk Water Services	Elundini	Water	Construction	R 95 995 638	MIG	CAPITAL		R 12 655 000	R 14 061 000	R 25 000 000
	EC2012141	Maclear Upgrading of Bulk Sanitation	Elundini	Sanitation	Construction	R 49 006 769	MIG	CAPITAL		R 13 100 000	R 14 000 000	R 26 625 000
	MIG/EC0652/W/06/09	Lady Grey Bulk Water	Senqu	Water	Construction	R 5 000 000	MIG	CAPITAL		R 3 000 000	R 755 000	R 0
		PMU Top Slice					MIG	OPERATIONAL	R 3 000 000.00	R 6 070 000	R 7 000 000	R 7 313 000
	EC20100001	Ukhahlamba Planning Studies	District wide	Water/ Sanitation	implementation	R 2 500 000.00	MIG	CAPITAL	0.00	R 400 000	R 500 000	R 500 000
		TOTAL								R 159 725 000	R 169 316 000	R 179 438 000
		RBIG (DWS)										
	ECR046	Sterkspruit Regional Bulk Sanitation	Senqu	Sanitation	Design	120 000 000.00	RBIG	CAPITAL		R 3 000 000	R 13 000 000	R 20 000 000
	TBA	Lady Grey Bulk Water Supply	Senqu	Water	Design	37 000 000.00	RBIG	CAPITAL		R 3 000 000	R 10 000 000	R 20 000 000
		TOTAL								R 6 000 000	R 23 000 000	R 40 000 000

PROJECT NUMBER	PROJECT NAME	LM	PROJECT TYPE	Project Status	APPROVED BUDGET	SOURCE OF FUNDING	BUDGET IMPLICATION	Projected Expenditure for 2011/2012	Projected Expenditure for 2017/2018	Projected Expenditure for 2018/2019	Projected Expenditure for 2019/2020
			WATER SANITATION ROADS SOLID WASTE STREET LIGHTING. PUBLIC MUNICIPAL SERVICES	for example Not yet registered Design and Tender Construction indicate for any status						(Incl. VAT)	(Incl. VAT)
SUSTAINABLE SERVICE DELIVERY INFRASTRUCTURE PROJECTS (PROVINCIAL TREASURY)											
	Lady Grey - Borehole Pumpstations and Storage Reservoirs	Senqu	Water	Construction	R 20 000 000	Prov Treasury	CAPITAL		R 10 000 000	R 0	R 0
	Lady Grey - Sub project 4 Additional Storage and Boreholes	Senqu	Water	Construction	R 40 000 000	Prov Treasury	CAPITAL		R 40 000 000	R 0	R 0
	Aliwal North - Outfall Sewer from Spa to Nursery PS	WSLM	Sanitation	Construction	R 5 000 000	Prov Treasury	CAPITAL		R 5 000 000	R 0	R 0
	Aliwal North - Reconstruction of Nursery PS (retention)	WSLM	Sanitation	Complete	R 1 000 000	Prov Treasury	CAPITAL		R 800 000	R 0	R 0
	Aliwal North - Rehab gravity main NPS to Phola Park PS (retention)	WSLM	Sanitation	Complete	R 1 000 000	Prov Treasury	CAPITAL		R 700 000	R 0	R 0
	Aliwal North - Reconstruction pump main PPPS to WWTW (retention)	WSLM	Sanitation	Complete	R 1 000 000	Prov Treasury	CAPITAL		R 500 000	R 0	R 0
	Aliwal North - Rehab of WWTW and Phola Park PS	WSLM	Sanitation	Construction	R 500 000	Prov Treasury	CAPITAL		R 500 000	R 0	R 0
	Burgersdorp - replace water mains La Rochelle Street (retention)	WSLM	Water	Complete	R 500 000	Prov Treasury	CAPITAL		R 500 000	R 0	R 0
	Burgersdorp - replace water mains Queenstown Road	WSLM	Water	Construction	R 1 000 000	Prov Treasury	CAPITAL		R 1 000 000	R 0	R 0
	Burgersdorp - Chiapinnis Klip Dam rehabilitation (retention)	WSLM	Water	Complete	R 500 000	Prov Treasury	CAPITAL		R 500 000	R 0	R 0
	Steynburg - Koppie water supply	WSLM	Water	Planning	R 7 000 000	Prov Treasury	CAPITAL		R 4 000 000	R 0	R 0
	Burgersdorp - replace water mains Rose Road	WSLM	Water	Construction	R 5 000 000	Prov Treasury	CAPITAL		R 5 000 000	R 0	R 0
	Burgersdorp - Plantation sump	WSLM	Water	Construction	R 10 000 000	Prov Treasury	CAPITAL		R 11 500 000	R 0	R 0
	Burgersdorp: Top Up WTW 6MI Storage Reservoir	WSLM	Water	Tender	R 18 853 986	Prov Treasury	CAPITAL		R 18 853 986		
	TOTAL								R 98 853 986	R 0	R 0

PROJECT NUMBER	PROJECT NAME	LM	PROJECT TYPE	Project Status	APPROVED BUDGET	SOURCE OF FUNDING	BUDGET IMPLICATION	Projected Expenditure for 2011/2012	Projected Expenditure for 2017/2018	Projected Expenditure for 2018/2019	Projected Expenditure for 2019/2020
			WATER	for example							
			SANITATION	Not yet registered							
			ROADS	Design and Tender							
			SOLID WASTE	Construction							
			STREET LIGHTING.	indicate for any status					(Incl. VAT)	(Incl. VAT)	(Incl. VAT)
			PUBLIC MUNICIPAL SERVICES								
WATER SERVICES INFRASTRUCTURE GRANT (WSIG)											
	Rural Household VIP toilets maintenance	District wide	Sanitation	Planning	7 000 000.00	WSIG	CAPITAL		R 7 000 000	R 0	R 0
	Rural Water Supply (Sterkspruit & Rossouw)	Senqu	Water	Planning	5 000 000.00	WSIG	CAPITAL		R 5 000 000	R 0	R 0
	Refurbishment of WTW's (Ugie & Maclear)	Elundini	Water	Planning	5 000 000.00	WSIG	CAPITAL		R 5 000 000	R 0	R 0
	ZE059 MWIG District Wide WCDM Strategy (Telemetry)	District wide	Water	Planning	R 47 500 000	WSIG	CAPITAL		R 39 600 000	R 7 900 000	0
	Top Up Burgerdorp WTW 6MI Storage Reservoir	WSLM	Water	Tender	R 7 900 000	WSIG	CAPITAL		R 7 900 000	R 0	R 0
	TOTAL								R 64 500 000	R 7 900 000	
HUMAN SETTLEMENTS											
	Barkly East Water Infrastructure	Senqu	Water	Construction	19 000 000.00	DHS	CAPITAL		R 14 000 000	R 0	R 0
	TOTAL								R 14 000 000	R 0	R 0

6. Conclusion

The Service Delivery and Budget Implementation Plan (SDBIP) is a key management, implementation and monitoring tool which provides operational content to the end-of-year service delivery targets as set out in the budget and IDP. It determines the performance agreements for the Municipal Manager and all Top Managers whose performance is monitored through Section 71 monthly reports and evaluated through the annual process.